Meeting Agenda

◆ Welcome and opening remarks
  Israel Ruiz, Executive Vice President and Treasurer

◆ Update on Kendall Square construction
  Israel Ruiz, Executive Vice President and Treasurer

◆ The MIT Stephen A. Schwarzman College of Computing
  Martin A. Schmidt, Provost

◆ VPF and financial update
  Glen Shor, Vice President for Finance

◆ Overview of new MIT policies website
  Marianna Pierce, Policy and Compliance Specialist
  Kate Miller, Manager of Institutional Compliance
Update on Kendall Square Construction

Israel Ruiz, Executive Vice President & Treasurer
Kendall Square through the Decades

1920-40s

1960-70s

Today
Key Elements to Mixed Use Success

- Connected
- Innovation
- Community

Open Space

Science + Research

Housing

Sustainability + Resilience

Retail + Active Ground Floors
Kendall Square Initiative

Grad Housing, Retail, Child Care, Innovation Initiative, Welcome Center, Forum, Admissions

Housing, Retail, Office

Retail

Commercial, MIT Museum, Café, MIT Press Bookstore

Commercial Lab, Retail

Commercial Lab, Retail
Site 1

Architect: Elkus|Manfredi
Height: 275’
Square Footage: 385,000
Use: Housing, Retail, Office
Site 1: Brothers Market

• Construction has started at Site 1
• Planned completion in Summer 2019
Site 2

Architect: Elkus|Manfredi
Height: 200’
Square Footage: 316,000
Use: Commercial Lab, Retail
Site 3

Architect: Perkins+ Will
Height: 200'
Square Footage: 380,000
Use: Commercial Lab, Retail
Site 4

Architect: NADAA & Perkins+Will
Height: 300'
Square Footage: 426,000
Use: Grad Housing, Retail, Child Care, Innovation Initiative, Welcome Center, Forum, Admissions

Scheduled occupancy: Q3 2020
Site 5

Architect: Weiss/Manfredi
Height: 250’
Square Footage: 437,000
Use: Commercial Lab, MIT Museum, Café, MIT Press Bookstore
Site 5 Groundbreaking, October 9
Site 5: MIT Museum

**Program:** exhibition space, classrooms, museum store, collections research and museum administration.

**Architect:** Howeler + Yoon Architects

**Occupancy:** Q1 2021

**Location:** ground, second and third floors
Site 6

Architect: TBD
Height: 2-3 stories
Square Footage: 6,000
Use: Retail
Open Space
Open Space

Flexible program ‘rooms’
Open Space

Varied site features and amenities
## Construction Timeline

<table>
<thead>
<tr>
<th>Year</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Utility and Infrastructure</td>
<td>Below-grade Garage and Facilities</td>
<td>Site 1 Phase 1 – Grocery Store and Retail</td>
<td>Site 2 – To Be Determined</td>
<td>Site 3 – To Be Determined</td>
</tr>
<tr>
<td></td>
<td>Site 4 and Open Space</td>
<td>Site 5</td>
<td>Site 6 – To Be Determined</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>